



Baron Global Advantage Strategy

June 30, 2023

DEAR INVESTOR:

PERFORMANCE

Baron Global Advantage Strategy[®] gained 7.42% in the second quarter of 2023, which compares to returns of 6.18% for the MSCI ACWI Index (the Index), and 9.20% for the MSCI ACWI Growth Index, the Strategy's benchmarks.

Table I.

Performance for annualized periods ended June 30, 2023 (Figures in USD)¹

	Baron Global Advantage Strategy (net) ²	Baron Global Advantage Strategy (gross) ²	MSCI ACWI Index ²	MSCI ACWI Growth Index ²
Three Months ³	7.42%	7.63%	6.18%	9.20%
Six Months ³	18.18%	18.63%	13.93%	24.25%
One Year	9.45%	10.30%	16.53%	23.05%
Three Years	(8.57)%	(7.83)%	10.99%	9.57%
Five Years	5.20%	6.02%	8.10%	10.45%
Ten Years	11.64%	12.14%	8.75%	11.00%
Since Inception (May 31, 2012) ⁴	12.11%	12.56%	9.85%	11.69%

Table II.

Calendar Year Performance 2018-2022 (Figures in USD)

	Baron Global Advantage Strategy (net) ²	Baron Global Advantage Strategy (gross) ²	MSCI ACWI Index ²	MSCI ACWI Growth Index ²
2018	(3.33)%	(2.78)%	(9.42)%	(8.13)%
2019	45.71%	46.77%	26.60%	32.72%
2020	79.71%	81.19%	16.25%	33.60%
2021	0.86%	1.70%	18.54%	17.10%
2022	(51.70)%	(51.32)%	(18.36)%	(28.61)%

We have seen an unusually wide dispersion of returns in the first half of 2023. The *Magnificent Seven* – **NVIDIA** +190%, **Tesla** +113%, **Meta** +138%, **Apple** +50%, **Amazon** +55%, **Microsoft** +43%, and **Alphabet** +36% led the surging NASDAQ Composite Index to a 32.3% gain, while the Dow Jones Industrial Average advanced just 4.9%. Large-cap stocks gained 16.7%, as measured by the Russell 1000 Index, while small-cap stocks were only up 8.1%, as measured by the Russell 2000 Index. The S&P 500 Index advanced a respectable 16.9%, but would have only been up about 6% without the massive gains of the *Magnificent Seven*.

For Strategy reporting purposes, the Firm is defined as all accounts managed by Baron Capital Management, Inc. ("BCM") and BAMCO, Inc. ("BAMCO"), registered investment advisers wholly owned by Baron Capital Group, Inc. As of June 30, 2023, total Firm assets under management are approximately \$41.8 billion. Gross performance figures do not reflect the deduction of investment advisory fees and any other expenses incurred in the management of the investment advisory account. Actual client returns will be reduced by the advisory fees and any other expenses incurred in the management of the investment advisory account. A full description of investment advisory fees is supplied in our Form ADV Part 2A. Valuations and returns are computed and stated in U.S. dollars. Performance figures reflect the reinvestment of dividends and other earnings. The Strategy is currently composed of a U.S. mutual fund, a SICAV fund, a Collective Investment Trust, and sub-advised accounts managed by BAMCO. The Strategy invests mainly in growth companies of all sizes located throughout the world. BAMCO and BCM claim compliance with the Global Investment Performance Standards (GIPS[®]). GIPS is a registered trademark owned by CFA Institute. CFA Institute does not endorse, promote or warrant the accuracy or quality of the report. To receive a complete list and description of the Firm's Strategies please contact us at 1-800-99BARON.

Performance data quoted represents past performance. Current performance may be lower or higher than the performance data quoted. Past performance is no guarantee of future results.

¹ The Strategy's 3-, 5-, and 10-year historical performance was impacted by gains from IPOs and there is no guarantee that these results can be repeated or that the Strategy's level of participation in IPOs will be the same in the future.

² With the exception of performance data, most of the data is based on a representative account. Such data may vary for each client in the Strategy due to asset size, market conditions, client guidelines, and diversity of portfolio holdings. The representative account is the account in the Strategy that we believe most closely reflects the current portfolio management style for the Strategy. Representative account data is supplemental information.

³ The **MSCI ACWI Index** measures the equity market performance of large and midcap securities across developed and emerging markets, including the United States. The **MSCI ACWI Growth Index** measures the performance of large, mid and small cap growth securities across developed and emerging markets, including the United States. MSCI is the source and owner of the trademarks, service marks and copyrights related to the MSCI Indexes. The indexes and the Strategy include reinvestment of dividends, net of foreign withholding taxes, which positively impact the performance results. The indexes are unmanaged. The index performance is not Strategy performance; one cannot invest directly into an index.

⁴ Not annualized.

⁵ The Strategy has a different inception date than its underlying portfolio, which is 4/30/2012.

Baron Global Advantage Strategy

The Information Technology (IT) sector had its strongest half-year performance in more than 20 years, gaining 40.2% and outperforming the Index by 26.3% (including IT), or by 32.0% if we exclude IT from the Index. From a market cap perspective, two-thirds of the Index's 13.9% return came from giant caps which were up 20.4%. While our giant cap investments gained more than double that at 44.0%, we did not own enough of them.

Returns were similarly dispersed from a geographic perspective. Looking at the MSCI ACWI Index at quarter end, the U.S. was over 60% of the Index and was up a solid 16.8% as was Brazil. Argentina was up 40.0% thanks solely to **MercadoLibre's** strong performance. However, China was down 5.4%, Hong Kong was down 7.4%, and Israel was down 3.2% in the Index. In that context, we perceive the Strategy's six-months gain of 18.18% as reasonable and hope that this is the beginning of the turnaround.

The second quarter was characterized by a continuation of trends we saw earlier in the year. The macro-related uncertainty remains elevated and continues to point to a wide range of outcomes. The yield curve is still inverted as the Fed tries to thread the needle between bringing inflation under control and not driving the U.S. economy into a recession. Inflation is clearly slowing down as supply chains improve following the shocks of COVID-19 and the Ukraine war. The most recent reading of the CPI (for the year ended June 2023) came in at 3.0%, the lowest reading in over two years. According to an analysis by UBS¹, headline *global inflation is now below pre-pandemic levels* and core inflation has reversed two-thirds of the pandemic run up and the improvement is in both goods and services. As always, we have no idea how many more hikes the Fed has in store for us before it ends the most significant interest rate hiking cycle in over 40 years, but it is clear to everyone that we are inching closer to the end of it with every passing day. The jobs report suggests that the Fed rate hikes are having an impact, as monthly job openings have dipped below 10 million a few times in recent months after being above that number for two years. After the gloomy outlook investors had at the end of 2022, markets are up significantly from the bottom, with the S&P 500, the MSCI ACWI, and the MSCI ACWI Growth Indexes now technically in bull market territory.

From a performance attribution perspective, the Strategy's relative returns in the second quarter were positively influenced by sector allocation, while stock selection had a negative impact. IT, Financials, and Health Care emerged as our top-performing sectors, collectively generating substantial relative gains. Additionally, the decision to avoid investments in Consumer Staples, Energy, Utilities, and Real Estate contributed further to positive relative returns.

However, the overall performance was largely offset by poor performance in Consumer Discretionary, primarily due to two factors. Firstly, there was a write-down of our investment in the Indian education technology company **Think & Learn**. Secondly, there was a partial reversal of substantial first-quarter gains in the shares of **MercadoLibre**.

From a geographic perspective, our developed market holdings positively influenced our relative results, driven solely by stock selection. However, our emerging market investments had a negative impact on our relative returns, along with our Argentina investments that are classified under "other markets." The best-performing countries were the U.S. and Canada, mainly due to stock selection. Despite a sizable underweight to the U.S. and a modest overweight to Canada, these holdings still detracted 0.39%. Unfortunately, this strong result was offset by underperforming investments in India, the U.K., and Argentina, which combined to detract 4.65%.

Table III.

Top contributors to performance for the quarter ended June 30, 2023

	Quarter End Market Cap (billions)	Percent Impact
NVIDIA Corporation	\$1,044.9	2.83%
Shopify Inc.	82.8	1.75
Bajaj Finance Limited	52.9	1.14
Datadog, Inc.	31.7	1.05
Schrodinger, Inc.	3.6	0.95

Looking at the contribution of individual investments, we had 26 contributors and 13 detractors in the second quarter. NVIDIA, **Shopify**, **Bajaj**, and **Datadog** were our four largest winners while **Schrodinger**, **Tesla**, **Snowflake**, and **BILL Holdings** also contributed to performance. **InPost** and **Zscaler** rounded out the top 10 gainers in the Strategy. On the other side of the ledger declines in the share prices of **Endava**, **MercadoLibre**, **Illumina**, and **EPAM**, and the write-down in the value of privately held shares of **Think & Learn** negatively affected our performance.

Other than NVIDIA, which is seeing material tailwinds, our companies reported consistent trends for the past several quarters – macro headwinds are still causing a cautious spending environment; sales cycles remain elongated as customers are taking longer to decide and require higher level approvals for lower budgetary commitments, which is driving lower conversion rates to signed contracts. On the other hand, the leading solution providers are gaining market share as customers are consolidating spending on their top vendors. These are the companies we tend to favor in the Strategy. As leading platform companies gain market share, they widen their competitive moats – the more customers they win, the more data they get, enabling them to regularly improve their products over time, which in turn should help them win more customers, reinforcing the cycle. Here are a few examples of supporting commentary from our companies during recent public calls:

- **CrowdStrike's** CEO on the company's quarterly earnings call: *"Another megatrend continuing to unfold in cybersecurity is consolidation. The macro backdrop has only accelerated the need for customers to reduce vendor sprawl, reduce agents, reduce cost, and protect their businesses with the best of SaaS platform... In Q1, we closed over 50% more deals involving 8 or more modules compared to a year ago... Over the past few months, I have personally met with many of our customers, prospects, and partners. These conversations all centered on the same topic. **Customers want to consolidate their security stack with Falcon** and drive greater cost efficiencies while unlocking new capabilities."*
- **Datadog's** CFO at a William Blair conference: *"What we've been finding over time is, there's been a **steady consolidation away from other point solutions or observability towards Datadog. That appears to be accelerating**, because they can both increase the functionality of the platform by having it integrated and save money by consolidating."*

While macro pressures remain for now, we are seeing a stabilization along with an increase in profit margins, as our companies become leaner and reduce the levels of reinvestment back into their businesses in the near term.

¹ UBS note from 06/30/2023 - Global Economic Perspectives "The state of global inflation".

Is Generative Artificial Intelligence (GenAI) real? Is it material? Is it sustainable?

We believe the answer to all three of these questions is yes. Ever since ChatGPT burst onto the scene in November of 2022, the buzz and excitement in the investment community has been overshadowing the healthy skepticism of many Wall Street analysts and executives who were pointing out the lack of clear business models or tangible evidence of broader enterprise adoption in any quantifiable way. And then NVIDIA reported its first quarter results and offered the guidance “heard around the world.” The company’s guidance for the July quarter revenues was for \$11 billion, which compared to consensus expectations of \$7 billion and the first quarter’s revenues of \$7.2 billion. We cannot recall a comparably large percentage sequential revenue revision for a company of this size... ever. Now add to this everything we just described about the current economic environment with elongated sales cycles and lower closure rates, and it plainly baffles the mind. How did the company explain what was happening? **GenAI!**

In November of 2018, Ron Baron, Michael Baron, Mike Lippert, Ashim Mehra, Ishay Levin, Guy Tartakovsky, and I visited NVIDIA’s headquarters in Santa Clara, California. NVIDIA is the leading fabless semiconductor company focused on the design and development of Graphics Processing Units (GPUs) that are used in high-end computers for gaming and servers that run data centers. Jensen Huang, the company’s CEO, was incredibly generous with his time and spent a few hours with us explaining how large of an opportunity AI was and why no other company was better positioned to benefit from this paradigm shift than NVIDIA. Jensen suggested that the accelerating power of computing will result in a 100x improvement over the next 10 years. Well... he was wrong. His company’s GPUs got there in less than five.

Over the last few years our thesis on NVIDIA has been that it will be the biggest beneficiary of AI entering the mainstream because its GPUs give it a de facto monopoly in AI training. The well-documented slowdown in Moore’s Law and Dennard scaling (doubling of computing power every 18 months for the same price) has significantly constrained the growth of supply at a time when demand for accelerated computing power is exploding. NVIDIA’s data center revenues came in at \$4.3 billion in the first quarter and accounted for the majority of the guidance raise, essentially implying a *near doubling of data center revenues... sequentially!*

“The AI revolution is officially here!” – proclaimed Seeking Alpha in early July.

“AI could contribute \$15.7 trillion to the economy in 2030. That’s more than the current output of China and India combined” – PriceWaterhouseCoopers.

“97% of our customers said GenAI will be transformative to their company and industry, and 67% of organizations are planning to increase their level of spending in technology and prioritize investments in data and AI.” – Accenture on its most recent quarterly earnings call while simultaneously disclosing over 100 ongoing GenAI projects with customers and its own \$3 billion investment in AI.

We have explained the significance and importance of Microsoft’s/Open AI ChatGPT over the last two quarterly letters. Microsoft’s AI copilots, ServiceNow’s AI-based Now Assist, Adobe’s Firefly for creators and marketers, Snowflake’s collaboration with NVIDIA, and container services in Snowpark enabling customers to train and run domain-specific AI-models on Snowflake’s platform using customers’ own proprietary data. And so on... suffice it to say, there is now plenty of *tangible evidence of broader enterprise adoption*.

The undeniable hype notwithstanding, we think GenAI is real. We think it is material. And not only do we believe it is sustainable, but we also recognize how early we are in this transformation. This is why we are not selling our NVIDIA stock even though it appreciated 190% in the first six months of the year. We often talk about pattern recognition. Remember Lou Gerstner’s estimate of how many personal computers were going to be sold in the entire world? There are more recent examples too. The iPhone was introduced in June of 2007. Its revenues in 2013 were 3x of consensus expectations in 2009. Tesla’s revenues in 2020 exceeded initial estimates from 2012 by 5x.

There is of course another side to disruptive change.

“Since March, we saw a significant spike in student interest in ChatGPT. We now believe it’s having an impact on our new customer growth rate.” – CEO of Chegg, an education technology company, on its quarterly earnings call in May of 2023.

The next day, Chegg’s stock lost almost half of its value. In the days that followed, several sell-side analysts published reports listing baskets of companies they perceived as being at risk of becoming the next Chegg. Predictably, many investors chose to shoot first and ask questions later, as the stocks of **Abode, Wix, Fiverr, Endava, EPAM**, and others sold off. While some companies, such as Adobe, have quickly recovered lost ground by introducing their own AI products, reporting solid financial results, or successfully changing the narrative, many have not. The digital IT service providers, Endava and EPAM, are in that latter camp. The bear thesis on these companies is that generative AI will make developers more productive, and since Endava and EPAM’s business models are mostly based on time and materials, the productivity boost will negatively impact them. The fact that both companies are experiencing near-term cyclical headwinds due to the current complex macro environment (and of course, EPAM has been significantly disrupted by the war in Ukraine), feeds right into these concerns, making them impossible to disprove in the near term. Both companies are among our top detractors for the second quarter and year-to-date. While we acknowledge there is a range of possible outcomes here, we believe both companies offer compelling long-term risk/reward profiles and hence do not view their 30%-plus year-to-date declines as permanent losses of capital. Here are a few reasons that underpin our conviction:

- The demand for digitization will likely increase due to the rise of AI as most enterprises are still at the earlier stages of modernizing their data architecture and processes, which is a prerequisite before they could take advantage of AI. Here is the CEO of Accenture again on the company’s recent earnings call: *“All are interested in AI, and particularly, generative AI. But most **recognize the work ahead of them to get their data, people, and processes ready for GenAI**. To reinvent requires a strong modern digital core.”*
- As customers benefit from greater productivity, history suggests that they are likely to spend more, not less – productivity enhancements have been ongoing for years and have not driven a decline in demand. On the contrary, the expanded opportunity set and demonstrably high returns on investments have proven to be reliable catalysts in the past.
- Digital IT services companies focus on helping their clients build new products and improve existing ones as opposed to mundane maintenance or business process outsourcing work. It is unclear to us whether this type of end-to-end work from ideation to implementation can be automated with AI.
- Both Endava and EPAM are trading near multi-year low valuation multiples on cyclically impacted earnings – this offers a significant margin for safety for long-term shareholders, in our view.

Baron Global Advantage Strategy

Having investments in areas that are undergoing a disruptive change is never easy, particularly when it coincides with challenging macro-economic **and** geo-political times. The majority of market participants focus, and act based on their near-term expectations. Sometimes, that creates inefficiencies and opportunities for long-term oriented investors. We have identified opportunities in companies that we believe have been erroneously placed into the losers' bucket and companies that market participants are likely to underestimate their duration of growth. Human beings are much better at thinking linearly as opposed to exponentially² and have historically underestimated the steep parts of the S-curves as disruptive change occurs. The rate of change, the velocity of change in GenAI is breakneck. New AI models are introduced almost on a weekly cadence, outperforming existing, state-of-the-art models, which themselves were much better than models released just months prior. We have also moved beyond models. GenAI is now diagnosing rare diseases that had gone undiagnosed for years, creating new musical and photographic content indistinguishable from similar content made by humans, and creating virtual avatars that can fool both family members and voice authentication systems. Mark Andreessen launched the Mosaic browser in 1993 in the process, making the internet accessible to everyone. Someone recently suggested that the launch of ChatGPT in 2022 will do the same for GenAI. If they are right... we are in for an exciting ride!

NVIDIA Corporation is a fabless semiconductor company focused on designing chips and software for gaming and accelerated computing. Shares continued their torrid first quarter rise, increasing 52.3% in the second quarter (now up 190% year-to-date), after the company reported a meaningful acceleration in demand for its data center GPUs, which drove a material guidance beat with revenues expected to increase from \$7.2 billion to approximately \$11 billion sequentially. This unprecedented acceleration is driven by growing demand for GenAI. We are at the tipping point of a new era of computing with NVIDIA at its epicenter. While the opportunity within the data center installed base is already large at approximately \$1 trillion, the pace of innovation in AI in general, and GenAI in particular, should drive a significant expansion in the addressable market, as AI creates a new way for human-computer interaction through language, and as companies are better able to utilize their data for decision making. We remain shareholders as we believe NVIDIA's end-to-end AI platform and the ecosystem it has cultivated over the last 15 years will benefit the company for years to come.

Shopify Inc. is a cloud-based software provider for multi-channel commerce. Shares continued on their upward trajectory from the prior quarter and were up 34.8% in the second quarter as the company announced the sale of its capital-intensive logistics business to Flexport along with a 23% reduction in its workforce, significantly improving the company's margin profile. Quarterly results were solid, with 15% year-over-year growth in gross merchandise value and 25% growth in revenue driven by the growing adoption of its merchant solutions. In addition, the sale of its logistics business to Flexport was well received by investors. The sale allows Shopify to focus on its core strengths – developing its best-in-class software and its strong ecosystem. We remain shareholders due to Shopify's strong competitive positioning, innovative culture, and long runway for growth as it

still holds less than a 2% share of global commerce spending. We believe that the company's accelerated pace of innovation will enable it to continue moving up market (for example, with the recently announced Commerce Components by Shopify), which would further expand its opportunity.

Bajaj Finance Limited contributed to performance. Shares rose 28.1% during the quarter on improving earnings visibility and growth prospects as we near the end of the rate hike cycle in India, and as Bajaj demonstrates early signs of success with the scaling of its digital/omnichannel platform. As a leading, data-driven, non-bank financial company in India, the company is well positioned to benefit from growing demand for consumer financial services such as mortgages, personal & credit card loans, vehicle financing, and other related products. We remain investors due to its best-in-class management team, robust long-term growth outlook, and conservative risk management frameworks.

Table IV.
Top detractors from performance for the quarter ended June 30, 2023

	Quarter End Market Cap or Market Cap When Sold (billions)	Percent Impact
Think & Learn Private Limited	\$13.2	-2.35%
Endava plc	2.9	-1.49
MercadoLibre, Inc.	59.5	-0.87
Illumina, Inc.	29.6	-0.56
EPAM Systems, Inc.	13.0	-0.53

Think & Learn Private Limited, the parent entity of Byju's – the Learning App, detracted during the quarter. Weak performance was driven by a marked slowdown in business momentum as COVID-related tailwinds that benefited online/digital education have begun to dissipate. The Strategy made an investment in Think & Learn in the second quarter of 2021 as part of a private round of financing. We are under an NDA with the company and are constrained in what we can share with our investors. As India's largest edtech player, the company has a significant opportunity to benefit from structural growth in online education services in the country.

Endava plc provides outsourced software development for business customers. Shares fell 22.9% during the second quarter due to investor concerns over the negative potential impact of GenAI on the company as well as a pullback in customer demand following the Silicon Valley Bank crisis in March, which drove increased customer cautiousness. Management reduced financial guidance for the second quarter to reflect greater macroeconomic uncertainty and lower revenues from private equity-backed companies, which represent about 20% of its business. Sales activity has since rebounded, which supports management's view that the current slowdown is temporary and demand for digital transformations should persist. Management also believes GenAI will be a tailwind for its business. We continue to own the stock because we believe Endava will continue gaining share in a large global market for IT services as digitization only becomes more important for customers to sustain their competitive positioning and take advantage of the advancements in AI.

² <https://hbr.org/2017/05/linear-thinking-in-a-nonlinear-world>

MercadoLibre, Inc. is the largest e-commerce marketplace in Latin America. After surging in the first quarter of the year, the stock gave up some gains this quarter, correcting 10.1% as investors took profits and as the spread between the formal and unofficial Argentine peso exchange rates widened and raised the risk of a currency devaluation that could negatively impact the company's P&L. Nevertheless, business fundamentals remain solid with the company reporting strong financial results with first quarter revenues up 58% year-over-year in constant currency, gross merchandise volume up 43%, total payment volume up 96%, and operating margins up 500bps year-over-year. We remain investors. MercadoLibre's market share gains have started to decouple from its closest competitors, particularly in its key market Brazil, and we believe it will become the dominant e-commerce business across Latin America (including Mexico), with rising returns on capital and an expanding fintech business that has successfully navigated recent macro and interest rate volatility in Brazil.

PORTFOLIO STRUCTURE

The portfolio is constructed on a bottom-up basis with the quality of ideas and conviction level having the most significant roles in determining the size of each individual investment. Sector and country weights are an outcome of the stock selection process and are not meant to indicate a positive or a negative view.

As of June 30, 2023, the top 10 positions represented 51.0% of the Strategy and the top 20 represented 78.1%. As we articulated earlier in the year, we have now returned to a more concentrated portfolio as the market volatility enabled us to consolidate the portfolio in our highest conviction ideas. Top 10 and top 20 positions were 45.9% and 73.0% in December 2022, and 42.5% and 61.9% in December 2021, respectively. We ended the quarter with 38 investments, down from 41 at the end of December 2022.

Our investments in the IT, Consumer Discretionary, Financials, Health Care, Industrials, and Communication Services (as classified by GICS) sectors represented 97.9% of the Strategy's net assets. Our investments in non-U.S. companies represented 48.6%, while companies classified as being in emerging markets were 17.4% of net assets. An additional 8.8% is invested in companies based in Argentina, which falls outside of MSCI's developed/frontier markets framework.

Table V.
Top 10 holdings as of June 30, 2023

	Quarter End Market Cap (billions)	Percent of Net Assets
NVIDIA Corporation	\$1,044.9	7.8%
MercadoLibre, Inc.	59.5	7.1
Shopify Inc.	82.8	5.9
Snowflake Inc.	57.4	5.3
Bajaj Finance Limited	52.9	4.6
CrowdStrike Holdings, Inc.	34.8	4.4
Endava plc	2.9	4.3
Tesla, Inc.	829.7	4.2
Coupar, Inc.	31.0	3.8
Adyen N.V.	53.6	3.5

Table VI.

Percentage of securities by country as of June 30, 2023

	Percent of Net Assets
United States	51.0%
Netherlands	9.7
Argentina	8.8
India	8.4
Canada	5.9
United Kingdom	4.3
Korea	3.8
Poland	2.1
Israel	1.8
Brazil	1.6
China	1.5
Spain	0.8

RECENT ACTIVITY

During the second quarter, we eliminated one investment. We sold our position in **MaxCyte**, a life sciences tools company offering an electroporation platform for cell and gene therapy. While the opportunity ahead remains vast, we preferred to reallocate proceeds to companies in which we saw a better risk/reward profile.

During the quarter we also increased the size of our position in Tesla.

Table VI.
Top net purchases for the quarter ended June 30, 2023

	Quarter End Market Cap (billions)
Tesla, Inc.	\$829.7

Despite the near-term demand headwinds **Tesla, Inc.** is facing due to rising interest rates that reduce purchase affordability for consumers, which led the company to reduce prices that in turn negatively impacted its near-term gross margins, we decided to modestly increase our position in the company. Our conviction in Tesla's unit economic advantages has grown following our visit to the company in March and multiple discussions with management. Its vertically integrated strategy, scale advantages, cost leadership, and commitment to innovative thinking based on first principles have solidified our belief in its competitive edge and ability to regularly improve. These advantages are particularly crucial during challenging macroeconomic periods, setting Tesla apart from competitors lacking similar strengths. Furthermore, we anticipate these advantages will extend to Tesla's upcoming car platform, which will feature smaller vehicles at lower price points, necessitating significant cost savings compared to the Model 3. Additionally, our confidence in Tesla's energy storage business has strengthened as deployment volumes have finally begun to surge after years of anticipation. We remain confident in Tesla's fundamentals and management team and believe that with still less than a 2% market share, the company remains well positioned to enjoy a long runway of growth as the market shifts to electric vehicles.

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Table VII.

Top net sales for the quarter ended June 30, 2023

	Quarter End Market Cap or Market Cap When Sold (billions)
Veeva Systems Inc.	\$31.7
Taboola.com Ltd.	1.1
MaxCyte, Inc.	0.5
Datadog, Inc.	31.7
CrowdStrike Holdings, Inc.	34.8

OUTLOOK

The recently released economic reports continue to show that inflation is moderating. The headline CPI number is now back to 3.0%, the lowest level since March 2021. If you think about it, inflation has fallen roughly as fast as it has risen. Could the Fed have been right all along? Was inflation transitory?

The 10-year break-even inflation remains steady in the 2.0% to 2.5% range and real rates (as measured by 10-year TIPS) while moving up from the lows of around 1.1% reached shortly after the collapse of Silicon Valley Bank, are still in favorable territory at around 1.5%. While the Fed is expected to raise rates a quarter of a percent once or twice more, it is clear that we are closer to the end of the rate hike cycle. That, coupled with most of our companies reporting stabilizing trends in their businesses and leaner cost structures, creates a favorable backdrop for growth stocks in our view.

To assess the outlook for our Strategy, we find it informative to look at the underlying growth in the fundamentals of our businesses and compare it with the change in their stock prices. In 2022, the Strategy's weighted average multiple contract was 57%. Additionally, the weighted average 2023 operating profit estimates for the portfolio were up 12.5% year-to-date and 8.6% during the second quarter (this calculation excludes Shopify because its operating profit estimates shot up 925% and 739%, respectively, so the overall operating profit expansion for the portfolio is higher). The weighted average expected revenue growth for the portfolio in 2023 is now 32.7% and the weighted average growth in fundamentals

(which is a mix of revenues and profits depending on whether the company is already profitable) is an even stronger 49%. If we exclude the biotechnology company **argenx**, which is seeing a massive ramp in revenues in 2023 due to the commercialization of efgartigimod (Vyvgart), and **Rivian**, which is seeing a significant ramp in production from low numbers, the weighted average revenue growth would have been 27.5%. While a wide range of outcomes due to the challenging macro environment remain, the fact that our companies can continue growing revenues at this rapid pace (revenues grew at 33.4% in 2022 on average excluding Rivian) speaks to the quality of their business models and to their resiliency. This makes us optimistic about the long-term outlook.

Every day we live and invest in an uncertain world. Well-known conditions and widely anticipated events, such as Fed rate changes, ongoing trade disputes, government shutdowns, and the unpredictable behavior of important politicians the world over, are shrugged off by the financial markets one day and seem to drive them up or down the next. We often find it difficult to know why market participants do what they do over the short term. The constant challenges we face are real and serious with clearly uncertain outcomes. History would suggest that most will prove passing or manageable. The business of capital allocation (or investing) is the business of taking risk, managing the uncertainty, and taking advantage of the long-term opportunities that those risks and uncertainties create.

We are optimistic about the long-term prospects of the companies in which we are invested and continue to search for new ideas and investment opportunities while remaining patient and investing only when we believe the target companies are trading at attractive prices relative to their intrinsic values.

Sincerely,



Alex Umansky
Portfolio Manager

The performance of accounts in the Strategy may be materially different at any given time. Differences that may affect investment performance include cash flows, inception dates, and historical prices. Positions may not be the same or may be traded at different times. In addition, accounts in the Strategy may be pursuing similar investment strategies, but may have different investment restrictions.

Risks: Past performance is not a guide to future performance. The value of investments and income from them may go down as well as up. Your capital is at risk. Growth stocks can react differently to issuer, political, market and economic developments than the market as a whole. Non-U.S. investments may involve additional risks to those inherent in U.S. investments, including exchange-rate fluctuations, political or economic instability, the imposition of exchange controls, expropriation, limited disclosure and illiquid markets, resulting in greater share price volatility. Securities of small and medium-sized companies may be thinly traded and more difficult to sell. The Strategy may not achieve its objectives. Portfolio holdings are subject to change. Current and future portfolio holdings are subject to risk.

The discussions of the companies herein are not intended as advice to any person regarding the advisability of investing in any particular security. The views expressed in this report reflect those of the respective portfolio managers only through the end of the period stated in this report. The portfolio manager's views are not intended as recommendations or investment advice to any person reading this report and are subject to change at any time based on market and other conditions and Baron has no obligation to update them.